

MORAN REPORT 2008: Section 5

Economic Freedom & Prosperity In U.S. Foreign Policy And Operations

The Critical & Missing Component Of U.S. Soft Strategy

The Civil Opportunity Society

Peace Through Prosperity

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1) The President as Leader of the Economic Freedom and Prosperity Soft Strategy Initiative:

The President himself will need to tell America's ambassadors and Foreign Affairs Corps at large that, wherever they are stationed, *they are the Front Line catalyts* who will make known the rewards of Economic Freedom and Prosperity to their peers, world wide. The Corps will need word from the White House that, from now on, their duties and responsibilities (job descriptions) include working with their professional colleagues to form an Economic Freedom and Prosperity strategy, action plan with goals and timetables, evaluations of progress, and ways they are communicating the Economic Freedom message across their sphere of influence. Policy and coordination hubs in the White House and State Department will need to guide and communicate the Economic Freedom dimension within the Executive Branch, at home, and overseas.

The **President's Foreign Affairs Corps will** converse regularly with peers here and abroad about the attributes and rewards of Economic Freedom, as pillars for general prosperity. They will watch for opportunities to mobilize resources (within their circle of influence) to **enable citizens abroad to build the Institutions of the Free Market-Civil Opportunity Society.**

(See the Institutions named in Section F, Civil Opportunity Society, Page 111).

The U.S. Corps will keep in mind that numerous efforts and initiatives, foreign and domestic, are engaged in productive work to create and maintain independent judiciaries and court systems, legal systems for titled property rights, free press, transparency in governance, responsible business reporting and service systems, popular financial services, Internet exchange capabilities and the like. **Here we can encourage various "engines of change" to play significant roles, such as non-governmental organizations, World Bank and other international financial agencies, the United Nations, WTO, and bilateral development agencies (e.g.,Swedish, French, Ugandan, Asian, and Latin American).**

2) The Civil Opportunity Society: The *Civil Opportunity Society* for the Middle East and Iraq Reconstruction was first presented by Bruce Moran at

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2) **The Civil Opportunity Society con't:** an open meeting of major political influencers and players in Washington, D.C., in May of 2003. It was then distributed and discussed on the Hill by the Strategic Planning Initiatives team to selected Senators and officials at the Executive branch, including the Pentagon. Background on a Civil Opportunity Society is described below:

The evolution of a Civil Opportunity Society in Iraq and other countries around the world will be evidence of the success an Economic Freedom and Prosperity Initiative Soft Strategy in Regional Sustainable Development Programs which advance the role of the United Nations.

When respect for each individual is defended and protected within the framework of “universal principles,” societies flourish and offer more Opportunity for every individual, women and men alike.

Opportunity is part of the societal developmental process. Within the societal development process, 12 Living elements of a Civil Opportunity Society with free market institutions arise. These are the Institutions of the Civil Opportunity Society which open the door for robust economies. As the robust economy takes root in a country’s national market, it provides the fertile ground to accelerate the expansion into global markets.

Regional Military Security Strike Force – Emergency Rescue [RMSSFER]: Most importantly, the expansion of global markets needs to be protected and defended by new indigenous military/security strike force units that are neutral and impartial and who serve the needs of a country or region-at-large. **Regional Military Security Strike Force – Emergency Rescue** units are part of the development process of upward mobile visionary nations who are seeking to advance, themselves, toward a Civil Opportunity Society. **RMSSFER’s** fill the gap where individual nations or groups of nations cannot single handedly manpower wise, financially, or technologically take on, counter and offset the influences of drug cartels, insurgent and terrorists networks. These nefarious and malicious networks are undermining and usurping local, provincial or national police/security/military units and their respective local, municipal and federal governments. These indigenous teams share costs, manpower and technology to fill the security gap within a country or group of nations.

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Civil Opportunity Society

12 Living Elements of a Free-Market – Civil Opportunity Society

When leaders and people of a country engage, embrace, protect and defend each other with Economic Freedom in a Civil Opportunity Society, these things happen:

1. **C**onstitutions are written with checks and balances;
2. **C**ourt systems are developed with honest judges who fairly and equally; uphold the law for all citizens; and an efficient and transparent Civil Service system is established;
3. **E**ven handed systems of sheriff and police enforcement are established; the Military / Security force is neutral and impartial;
4. **A**ll-inclusive titled property rights of are protected and defended;
5. **F**ree independent press reigns;
6. **F**ree elections are held with independent commissions;
7. **T**ransparent governments are formed; an independent Central Bank is established; and a currency is established and stabilized;
8. **S**tandards and practices are instituted and enforced with a Rule of Law;
9. **I**ndividual ownership and individual enterprise flourish and are respected;
10. **P**rivatization is viewed as a viable alternative;
11. **B**asic education is deemed essential and honored for all citizens;
12. **R**eligious customs and cultural heritage are fully respected, honored and protected for women and men alike. [Source: Moran - Johnson SPI 2005.]

These are the Institutions of the Civil Opportunity Society where Free Market synergy and “interconnectivity” bring together nations as a UNITED BODY. These are Country strategies of Economic Freedom for the U.S. Foreign Service Corps. These institutions -- via the U.S. Foreign Affairs Corps through “exploratory discussions” and “in-country dialogue” – move to advance Regional Sustainable Development Programs - Projects that will line up as a collective force for a socially, politically & economically effective decentralized ‘regional stewardship’ approach for the United Nations, U.N. entities and U.N. Security Council. These are the Institutions of the Civil Opportunity Society with Free Market Institutions where nations come together as a UNITED BODY that are protected and defended by Indigenous Regional Military Security Strike Force – Emergency Rescue units. Regional Stewardship then becomes an effective tool for Regional National Security by checking and balancing power via the avenues of 1) Diplomacy 2) Economic Freedom 3) Information and 4) Military / Security interplay.

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As it is customary for people in the Middle East to engage, embrace, protect and defend the 7 Islamic Common Elements, Moslem foreign nationals through “exploratory discussions” and “in-country dialogues” can begin to see the compatible values in the 12 Living elements of a Free-Market - Civil Opportunity Society. It is in this vein that all peoples can come to understand the ‘process of democracy’ as a means to achieve freedom, independence and sovereignty. It is a *Civil Opportunity Society* that adheres to civil principles, uniform practices, established law, traditional liberal education and free social / political / economic intercourse for all citizens. The eventual outcome offers Opportunities for all peoples in all countries, women and men alike -- to partake and to flourish in a robust economy.

On February 5, 2005, Condoleezza Rice on route to Ankara made it clear to the world as well as to the Russians that the “Basics of Democracy” lie in: 1) “strengthening the role of an independent judiciary” 2) “strengthening the rule of law,” and 3) “permitting a free and independent press to flourish.” These are three elements of a successful and an accountable Civil Opportunity Society.

The Conceptual Framework:

The conceptual framework for a *Civil Opportunity Society* is rooted in the foundations of the basic human intercourse in civil conduct between peoples, men and women alike. There are ‘common elements’ in civil societies that are universally accepted and agreed upon by its people which then become established in civil institutions and civil operations as inalienable rights. As a society matures, common elements become principles that are universally [i.e., universal principles**] practiced by all people within a given society. Hence, universal principles become accepted normative standards of conduct among peoples. When different civil societies interface, they exchange common elements which bring them together i.e., customs, culture, religion, and heritage.

**** To reconcile the differences posed by theologians and philosophers, it can also be said that ‘universal principles’ [inalienable rights, endowed by a Creator not endowed by the ones who wrote the Declaration of Independence] preceded the “common elements.” From this paradoxical relationship, societies draw first**

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The Conceptual Framework con't:

** from the universal principles to bring forth common elements to form a societal structure. I chose a more secular way of introducing the concept in 2003. But my personal belief is rooted in “universal principles.” These universal principles are first established by our intuitive sense. It is our apriori inalienable rights with which we are inherently endowed and blessed with by the Creator.

Consider the example of the Middle East

There are “common elements” of Islam embodied in the tenets of the Qur'an and words of the Prophet. Indeed, we can find them linked to our American constitutional rights and freedoms. If we specifically take private property as an example, the Islamic view is that the home is an individual's sacred domain. Contracts drawn up for one's home or business must be honored and protected. Similarly, business contractual relationships are governed and honored under Islamic law. So the very basic idea of buying, owning and protecting one's home or running one's business is universal in nature between the Western and the Middle Eastern cultures. Our Foreign Affairs Corps can encourage both East and West to explore the compatible values which exist in free market systems for women and men alike.

Ensuring women's rights benefits individuals and their families, strengthens democracy, bolsters prosperity, enhances human rights and advances religious tolerance. It is at the core of building a civil, law-abiding society, which is an indispensable prerequisite for true democracy. The advancement of issues of concern of women has been a long standing American goal.

Paula J. Dobriansky, Under Secretary of State for Global Affairs

Women in Development and Security in Iraq: Too little attention and action has been given towards protecting and increasing the influence of Iraqi women. They have significant influence in the family and in the neighborhood... We need to ensure the message of hope that democracy holds for their future is understood and believed by Iraqi women... for them and their children... We need them to feel empowered to take larger roles in building a democratic Iraq.

Ann Stone, International Consultant

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In May 2003, Bruce Moran proposed a U.S. Strategy for reconstruction in Iraq: *The First Priority, Secure Life and Homes [property rights] – protect the Iraqi people; GIVING THE IRAQI PEOPLE THE ABILITY TO PROTECT AND DEFEND THEMSELVES BY BUILDING TRUST IN NEWLY ELECTED OFFICIALS WHO WORK TO LIBERALIZE ECONOMIES FOR INDIVIDUAL FREEDOM, INDEPENDENCE AND PROSPERITY – IN A CIVIL OPPORTUNITY SOCIETY.*

Success in the Middle East during the Iraq Stabilization Period is predicated upon a reconstruction program in Iraq which creates an upwardly mobile *Civil Opportunity Society*. As Iraq succeeds, its efforts will influence Regional Sustainability Development Programs throughout the Middle East.

On June 6, 2003, the Iraqi Stabilization report to key Senators outlined a strategy Iraqis may use to build a *Civil Opportunity Society* based on accepted moral, legal, and free market principles.

The upwardly mobile society establishes four pillars basic to free market systems. The **Four Pillars** are:

First, A **Property Rights System**, as defined by ILD, the Hernando DeSoto approach, provides an all-inclusive titled property rights program under a new national legal system – which is in line with the Qu’ran and words of the Prophet Mohammed,

Second, **Agreed Rule Of Law**, enforced by Police systems, with local sheriffs and jails,

Third, An **Independent Judiciary** with Judges and Prosecutors the people trust.

Fourth, An **Open Free Independent Press**

Americans have long known why land titles, police, and judges are essential. When our pioneers went West they put first things first. Before holding state elections, they insisted on titles for lands and mines. They also created sheriffs and jails to protect life and property, and honest judges to settle local disputes and a free press.

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Beyond the four pillars of land titles, jails, judges, and a free press, the Iraq strategy calls for privately provided roads, water and other utilities, and schools that link students to the world by Internet, and a Uniform Set of Commercial Islamic Law, codes, and procedures to open up trade and investment.

The Civil Opportunity Society for Iraq and other Middle East countries can build the civil institutions essential for defending work-a-day people from criminals, protect them from tyrants, insurgents and terrorists, and secure them the freedoms to pursue happiness and prosperity. Specifically, the society will defend and protect personal ownership as described in the tenets of the Qur'an and give individuals an opportunity to fulfill their dreams under an Iraqi government of the people, by the people, and for the Iraqi people. These conditions, common in America, are admired and respected by people in emerging countries across the globe. Many people in the Middle East, women and men (as evidenced by professional opinion reports) hope for the chance to live under conditions that will allow these ideas and values of Freedom and Liberty to flourish.

There is plenty of talk today about America's desire to see "peace and prosperity" and the "process of democracy" unfold in Iraq, the Middle East and worldwide. This talk emphasizes the electoral process with upfront national elections, ballot box watchers and consultants to coach candidates. They expect new legislatures and governing bodies to spring up to calm the storm in the Iraqi peoples' and other Middle Eastern countries "hearts and minds." But in the Middle East this scenario would be precipitous and disastrous without having 1) the basic security in the local neighborhood, 2) security in the home which protects individual ownership, 3) freedom to shop for basic necessities on the streets and have kids go to school and 4) laws which help commerce establish itself rurally, locally in small thru large towns, regionally and then in national markets for all people.

Putting elections first and security of homes and businesses [property rights] second leaves many openings for Chavez (Venezuela) and Mugabe (Zimbabwe) types to install themselves as controlling powers, heads of state and set up tyrannical rule.

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The people end up suppressed, controlled and stripped of their rights, business profits, land and jobs. They have no recourse under the law; and they have no ability to protect themselves or their families.

The experience of the European Union in Greater Serbia offers an object lesson in reconstruction where “Regional Sustainable Development Programs” with “Productivity Teams were not used.” Here the failed initiatives were humanitarian aid and infrastructure projects coupled with immediate elections and legislative action. Here growth in the economy was taken for granted. Consequently, the European Union has sadly fallen short. The people are still not safe or prosperous.

In contrast, the four pillars for building an upwardly mobile Civil Opportunity Society are pivotal to Middle East safety, security and prosperity. As defined above, the four pillars antecedent to elections and political democratic process are: titled property rights, independent judiciaries, and the Rule of Law enforced with security units and free press. As Iraqis succeed, they will give new birth to deeply held values and beliefs of Islam and its revered ancient civilization. From these beginnings will come cross-country initiatives that spawn “Regional Sustainable Development Programs” in the Middle East.

By showing faith and confidence in the ideas of Economic Freedom and political pluralism, the United States will make clear America's determination to stand by Iraqis -- men and women alike -- as they build their own unique secure free market society. Their Civil Opportunity Society, with free press and respect for human dignity, will be exemplary in the Middle East Region.

In conclusion, Americans will engage in “exploratory discussions’ and “in-country visit’ with Middle Easterners a Civil Opportunity Society. They will further advance coordinated civil operation strategies that are accompanied by “Regional Sustainable Development Programs”[RSDP] see pages 134 - 156 with “Productivity Teams.” These programs and strategies move Middle Eastern countries along and through the “peace process” and the

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“process of democracy” creating independent, free and sovereign Middle East nations. The RSDP/ RMSSFER * initiative coupled with Productivity teams:

1. **C**reate, maintain and sustain viable economic, political and social dialogue
2. **S**upport Regional leaders working with local principals to advance liberal economic policy and standards
3. **P**rovide effective means to settle and mediate disputes
4. **W**orks to counter groups whose goals are to usurp, circumvent and undermine political, social and economic processes
5. **L**eads to citizens patriots rising up to stop, deter, contain and isolate insurgents, militias, dictators, tyrants, and terrorists

* Regional Military Security Strike Force – Emergency Rescue – See pages 110 and 111 above

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The Regional Military Security Strike Force – Emergency Rescue [RMSSFER] is advanced as viable indigenous support for Regional Sustainable Development Program - Projects during a stabilization process or for emergency rescue. The RMSSFER is advanced to meet the current needs of establishing new comprehensive systems, upgrading technological operations to “real time,” and building an integrated Rapid Response to counter insurgents, terrorists and drug cartels in a country or region. These activities and efforts are coupled with establishing emergency rescue responses for natural disasters & special needs with a coordinated and integrated NGO response.

The advantages of setting up a RMSSFER Rapid Response security:

1. **O**ffers government leaders and principal community leaders various selections in effective system components for alerting and activating varying demands for multiple security matters
2. **S**upports efficient solutions for specialized Strategic Planning Initiatives technical needs of personnel handling ground operations
3. **P**rovides an overall high tech civilian operations delivery support system in countries that:

Cannot sufficiently defend and protect various cities and locales

Have been overrun or occupied by insurgents, terrorists or drug cartel networks

Need emergency assistance when a pandemic occurs or natural disaster strikes

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The RMSSFER provides the necessary resource technological framework to meaningfully improve a viable mix of needed specialists who can support the various critical security and civil operations requirements:

1. **T**hat are immediately needed during a country's or region's stabilization to keep civilians safe and secure
2. **T**hat move local citizens a temporary safe haven in the case of a natural disaster [coordinated with NGO's]

It is apparent that an indigenous RMSSFER system needs to be established at some point to address the current and future needs of a country or region that will integrate the tactical day to day foreign affairs operations to maintain Regional Sustainable Development Programs with Productivity Teams. Failure to logistically support and safeguard RSDP efforts with immediately available technology and security personnel gives terrorists, insurgents and drug cartels a certain edge in the battle that is waged with propaganda and asymmetrical guerrilla warfare tactics. Absent these indigenous security systems, NGO's are left insecure and unable to work optimally in countries and regions where upgraded technology can deliver services to targeted needy populations while monitoring terrorists,' insurgent and drug cartel activity. Likewise, goods provided by private / public institutions are less likely to fall into the hands of insurgents, terrorists or drug cartels. Similarly, the United States can assist [when necessary] in monitoring or overseeing certain operations rather than committing troops and other valuable and costly resources to a country or region – where insurgents, terrorists and drug cartel activities have gotten out-of-hand or have gone unchecked.

The RMSSFER system, smoothly handles 'real time' demands for emergency help in the ever-changing daily operational stabilization phases for implementing strategic and tactical plans of a country or region. The RMSSFER system can be effectively designed to plan, monitor, control and execute simultaneous interconnected directives that are being mapped out for field operations personnel in various cities or locales within a city – as a

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means to counter insurgents, terrorists and drug cartel operations and to handle any special needs with NGO deployment i.e., Tsunamis, Earthquakes, disease outbreaks, famine, etc.

When the RMSSFER systems grows in size and stature it can add on basic functions of real-time data acquisition and display for GPS. For instance:

- * **G**lobal Positioning System (GPS) provides precise latitude and longitude information
- * **S**atellites transmit information toward Earth
- * **G**PS receivers take this information and use triangulation to calculate the user's exact location i.e., military, police, NGO personnel, fire and EMS vehicles.
- * **G**PS receiver compares signal transmission time with time received
- * **R**eceivers convert satellite signals to position, velocity, and time estimates
- * **G**PS receivers are used for navigation, positioning and research
- * **G**PS is used to determine position of items found at sites

When the RMSSFER system grows in size and stature it can add on basic functions of real-time data acquisition and display for GIS. For instance:

- * **U**ses spatial data to create maps
- * **C**onnects various maps to critical facilities such as military bases, police stations, hospitals & fire stations

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When the RMSSFER system grows in size and stature it can add on basic functions of real-time data acquisition and display for GIS. For instance:

- * **M**aximizes ‘real time’ use by military, police, fire, multiple agencies, NGO’s, and emergency teams
- * **O**ptimizes and coordinates Rapid Response and Rescue Services
- * **D**ata can be honed for basic responses to vulnerability based on social, economic, and political data. (Dash, N. 1997. The Use of Geographic Information Systems in Disaster Research)
- * **D**ata can model the strategic evacuation and rerouting of citizens and personnel (Newsom, D.E. and J.E. Mitrani. 1993. Geographic Information System Applications in Emergency Management. *Journal of Contingencies and Crisis Management*: Vol. 1, No. 4, December, pp. 199-202.)
- * **C**ombining infrastructure applications using the graphical design functionality of Computer Aided Dispatch (CAD) with the modeling and analytical capability of GIS can augment emergency rescue (Mahoney, D.P. 1998. Merging CAD and GIS. *Computer Graphics World*: Vol. 21, No. 3, March, pp. 45-50)
- * **A** wireless laptop system equipped with GPS, Automatic Vehicle Location (AVL), and a fully integrated Computer Assisted Dispatch system can augment the emergency rescue, police or military units

A Pocket PC or Palm OS with a GIS system that incorporates preplans and building plans can augment the emergency rescue, police or military units

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The USG in collaboration with the UN can bring forth a high end cost effective program if there is growing support to get the RSDP established and supported by indigenous RMSSFER security. The dynamic is in place for “regional stewardship” to happen. There needs to be a growing consensus on the Hill, in the Executive Office and in the Executive Branch which then is moved to the new UN Secretary General Bin – to encourage countries to outline and map Regional Sustainable Development Programs suitable for their region.